



DEPARTMENT OF THE ARMY
OFFICE OF THE DEPUTY UNDER SECRETARY OF THE ARMY
OPERATIONS RESEARCH
102 ARMY PENTAGON
WASHINGTON DC 20310-0102



23 APR 2004

REPLY TO
ATTENTION OF

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Fiscal Year 2005 Army Study Planning Guidance

REFERENCES

- a. AR 5-5, Army Studies and Analyses, 30 Jun 96.
- b. AR 5-14, Managing Contracted Advisory and Assistance Services, 15 Jan 93.
- c. HQDA Memorandum dated 22 Feb 2002, subject: Management and Centralized Coordination of the Army Study Program.

This memorandum provides planning guidance for the Fiscal Year 2005 (FY05) Army Study Program. It initiates the process of program development that will culminate with final approval by the Study Program Coordination Committee (SPCC) in September 2004.

We are at war. The President has stated that this is going to be both a long war and a very different one. Concurrently, we are transforming our Army within the context of ongoing strategic commitments and the strategic security environment. The FY 05 Army Study Program must focus on topics that address issues of importance to support the Global War On Terrorism (GWOT), to generate a campaign-capable joint and expeditionary Army, and to create the future force.

The projects considered for inclusion in the FY 05 Army Study Program must support the Army Focus Areas. Particular emphasis should be given to the Network, which is critical to the Future Combat Systems and network centric warfare. The projects should address the range of options to enhance the Army capabilities for joint, interagency, and multinational full spectrum operations. Within the context of Joint and Expeditionary Mindset, AC/RC Balance, and Modularity, the projects must also address non-materiel solutions that may involve changes in Doctrine, Organizations, Training, Leadership and Education, Personnel, and Facilities.

Within the parameters of this general guidance, commanders and agency heads should develop robust programs of study to meet organizational and Army priorities. In the current resource-constraint environment, it is incumbent on all of us to minimize duplicative efforts while ensuring the widest availability and visibility of study efforts throughout the Army.

A schedule for program development and the suspense for reporting FY05 study proposals is enclosed. Specific reporting instructions will be forwarded to your MACOM Study coordinators. My POC is Mr. Robert C. Claude, DSN 327-3376, COM (703) 607-3376, or e-mail claudrc@hqda.army.mil.



Walter W. Hollis

Deputy Under Secretary of the Army
(Operations Research)

Enclosure

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Schedule for FY05 Army Study Program Development

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| 30 April 2004 | Call for studies and detailed study guidance |
| 23 July 2004 | Draft MACOM Study Programs provided to the ASPMO coordinated with and Army analytic agencies. |
| 27 August 2004 | Final MACOM Study Program submission to the Army Study Program Management Office |
| 10 September 2004 | SPCC meeting read-ahead. |
| 21 September 2004 | SPCC meeting co-chaired by the DUSA (OR) and The Army G8 to review and approve final Army Study Program. |

Enclosure